October 20, 2008

Provost David Taylor
Dillard University
1555 Poydras Street, 12th floor
New Orleans, LA 70112

Dear Provost Taylor:

Please find enclosed an original of the Columbia University Dual-Degree Program Articulation Agreement with Dillard University. It has been signed by Provost Alan Brinkley and is being returned to your office for your records. Please feel free to contact me with any questions at kbs38@columbia.edu and 212-854-1210. Thank you for your facilitation.

Sincerely,

Karen Sagall
Director of the Combined Plan

Enclosure
AGREEMENT

This Agreement is made as of the 1st day of October, 2006, by and between THE TRUSTEES OF
COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK ("Columbia"), on behalf of its Fu
Foundation School of Engineering and Applied Science ("SEAS") and Dillard University.

WITNESSETH:

WHEREAS, Columbia and Dillard University desire to establish a combined degree program leading to the
Bachelor of Arts (B.A.) or Bachelor of Science (B.S.) Degree Dillard University and the Bachelor of Science
Degree from Columbia (the "Program");

NOW, THEREFORE, the parties hereto agree as follows:

1. Each student enrolled in the Program will be required to first attend Dillard University for
approximately three (3) years, completing 97 academic points, and then SEAS for at least two (2) years and
completing 62 academic points. After completing the academic requirements of both institutions (as set forth
herein), the student shall be awarded a Bachelor of Arts or a Bachelor of Science degree from Dillard
University and the Bachelor of Science Degree from Columbia University. Each student in the Program shall
complete the requirements for the Bachelor of Science Degree at Columbia in one of the following
undergraduate programs and concentrations:

Applied Mathematics
Applied Physics
Biomedical Engineering
Chemical Engineering
Civil Engineering
Computer Engineering
Computer Science
Earth and Environmental Engineering
Electrical Engineering
Engineering Mechanics
Engineering and Management Systems
Industrial Engineering
Materials Science and Engineering
Mechanical Engineering
Operations Research

2. Dillard University students seeking admission into the Program at SEAS shall be required to have
first satisfied the following requirements at Dillard University:

Columbia/Dillard University
A. Successful completion of the pre-engineering courses. The Pre-Combined Plan Curriculum Guide at http://www.engineering.columbia.edu/admissions/cp/bachelors/ explains in detail both the general requirements and those for specific majors. The Guide is revised every year. The incoming combined plan students should follow the Guide published at Columbia's site in the first year of their studies at Dillard University.

B. A minimum of 3.0 (B) cumulative Grade Point Average (GPA) is required. In addition, the minimum GPA of all pre-engineering science and mathematics prerequisites must be 3.0 (B).

C. Students must have three positive letters of recommendation: one from the Dual-Degree Engineering Director (liaison), one from a science professor, and one from a mathematics professor. Both professors need to have taught the student in his/her sophomore year or later. Emotional and social maturity of the prospective combined plan student must be noted.

3. Dillard University students will be required to submit all application materials to the Undergraduate Admissions Office, Columbia University, between January 1st and March 15th for admission to SEAS in the subsequent fall semester. Admissions decisions shall be made solely by SEAS and shall be subject to all applicable Columbia rules and regulations.

4. The applicants must have been full time students at Dillard University for at least two years before applying to Columbia. If a student has attended more than one school, submission of all transcripts will be required and a final GPA will be recalculated based on grades. 4-2 students must have graduated from the Dillard University within the past year to be considered for admission. Students using AP, IB or other like credits to fulfill pre-engineering prerequisites, if they have not taken further coursework in that field, must submit those exam results. The test results will then be evaluated on the same basis as for Columbia students.

5. Students will complete all major and distribution requirements of the Dillard University before entering Columbia. They may seek an exception to this requirement by writing to the SEAS Dean. The request must be accompanied by a letter of support from the Dual-Degree Engineering Director at the participating institution. Exceptions will be made at the sole discretion of the SEAS’s Dean.

6. The applicant will need to declare an engineering major at the time of application to Columbia. There is no guarantee that a change in majors will be allowed once at Columbia.
7. Each student enrolled in the Program at SEAS will be required to complete a program of study comprising the standard number of credit hours required of juniors and seniors enrolled in such SEAS program.

8. Any student enrolled in the Program at SEAS who shall not successfully complete the requirements for the Bachelor of Science Degree at Columbia shall in the sole discretion of Dillard University be permitted to return to Dillard University and given an opportunity to complete the requirements for the Dillard University degree.

9. This Agreement may be terminated by either party upon one year’s written notice to the other party; provided, however, that any Dillard University student already admitted to the Dillard University program specifically tracked for admission to SEAS or admitted to SEAS under the Program prior to the date of such notice of termination shall be allowed to complete the Program so long as such student is and remains in good academic standing and is making measurable progress toward Program and degree completion.

10. Any notice or other communication required or permitted to be given or made under this Agreement shall be sufficient if in writing and shall be considered given when mailed by certified mail, return receipt requested, to the parties at the following addresses:

   If to Dillard University:
   
   President
   
   Dillard University
   
   1555 Poydras St.
   
   12th floor
   
   New Orleans, LA 70112

   If to Columbia:
   
   Dean
   
   The Fu Foundation School of Engineering and Applied Science, Columbia University
   
   510 Mudd, MC 4714
   
   500 W. 120 St.
   
   New York, NY 10027

11. The failure of either party to enforce, at any time or for any period of time, any provision of this Agreement shall not be construed as a waiver of such provision. Any waiver of a breach hereunder shall be in writing and shall not be construed as to be a waiver of further breaches unless expressly stated. This Agreement may not be amended except by a writing signed by both parties.
12. This Agreement is the entire agreement of the parties with respect to the subject matter hereof, and supersedes any prior understanding, agreement, or correspondence.

Dillard University and Columbia have executed this Agreement, each with the intent of being legally bound hereby, effective as of the date first written above.

Dillard University

[Signature]

Provost Alan Brinkley
Columbia University

THE TRUSTEES OF COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK

[Signature]